

Court Reporting Virtual Summit

Market Research with Strategy& of PwC

Digital opportunities for smaller court reporting agencies



Speakers



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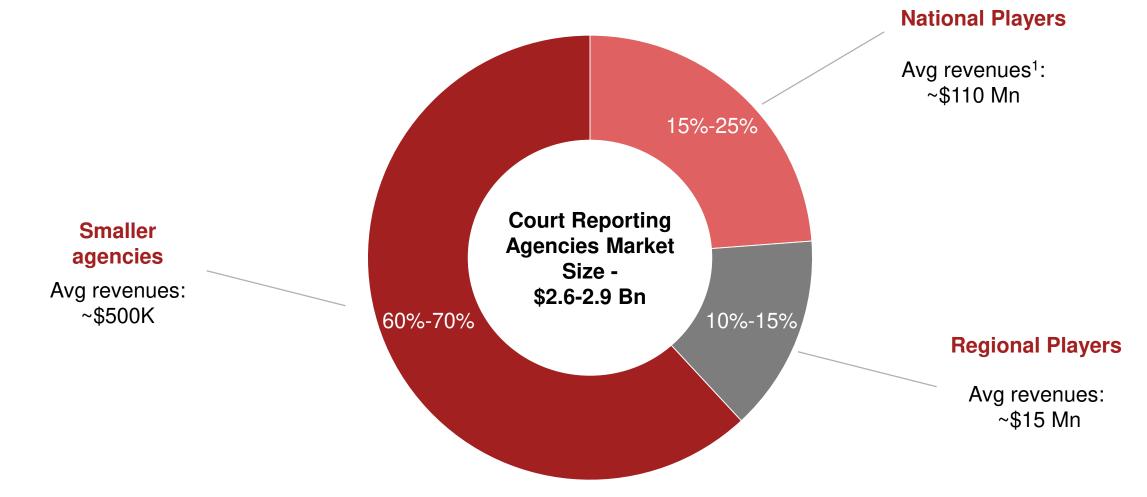
As a part of our market research, we conducted 70 interviews and leveraged in-depth industry reports

Research Resources

Interviewee type	Number of interviews
Smaller CRAs – in-depth interviews	59
Verbit Team	6
Industry experts	5
Total	70

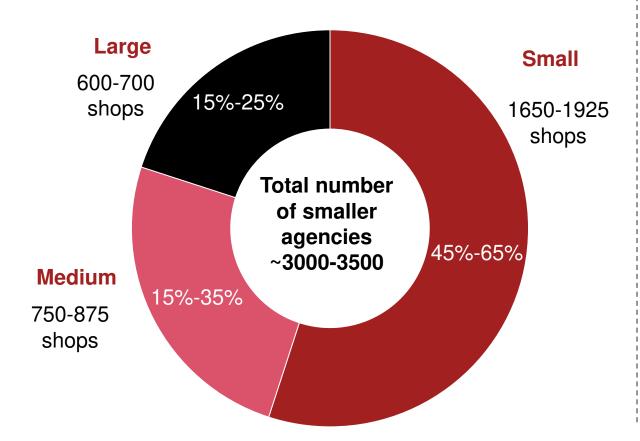
The are over 3,000 smaller court reporting agencies in the U.S, with a combined ~60% of the court reporting market

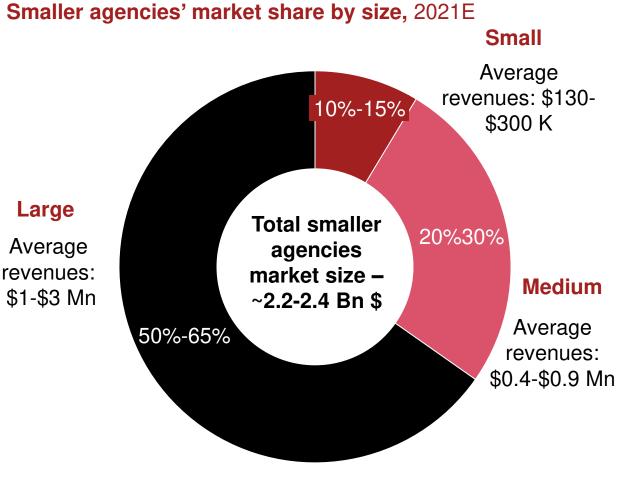
CRA Court Reporting market share by player type, 2020, USD Billions



Smaller agencies come in 3 sizes; While large agencies are outnumbered, they make up over 50% of the smaller-agencies' market

Number of smaller agencies by size group, 2020





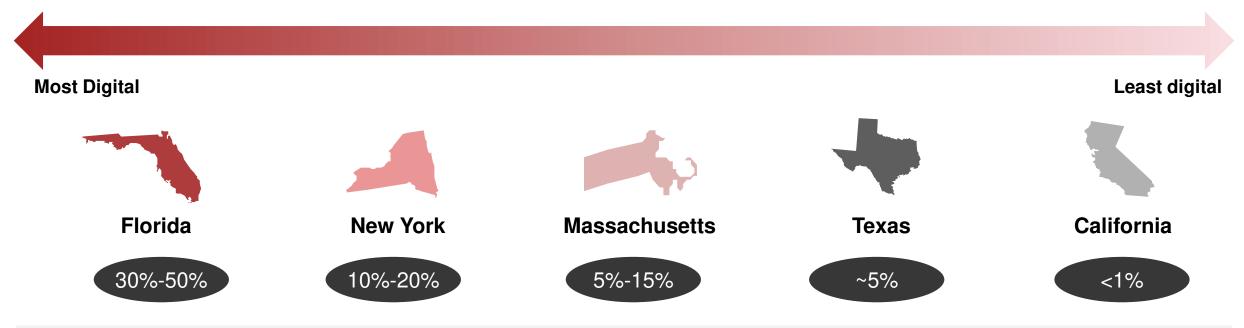
Smaller agencies can be divided into 3 types by their level of digital adoption; most agencies remain traditional

Volume of smaller agencies by type, 2021

	70%-80%	10%-20% 8%-12%
Traditional	Hybrid 🖵	Digital 💮
 Stenography-based shops Traditional smaller agencies only utilize stenographers Usually stenographer-owned 	 Mix stenography and digital transcription Often are traditional shops that transitioned into digital Prefer stenography and use digital for the overflow Most don't utilize ASR technology 	 Digital transcription-based shops Exclusively use digital recorders and transcriptionists for transcript production Tend to work remotely and take jobs from various states

Smaller agencies' digital adoption level varies between states, with Florida being most adoptive, while California and Texas lag behind

Smaller agencies' digital adoption level by state



Key drivers and inhibitors to digital adoption at the state level include:

- Less stringent certification requirements
- Court-level adoption of digital transcription

1 High concentration of larger "small" agencies

Adoption inhibitor Adoption driver



Percentage of smaller agencies in digital

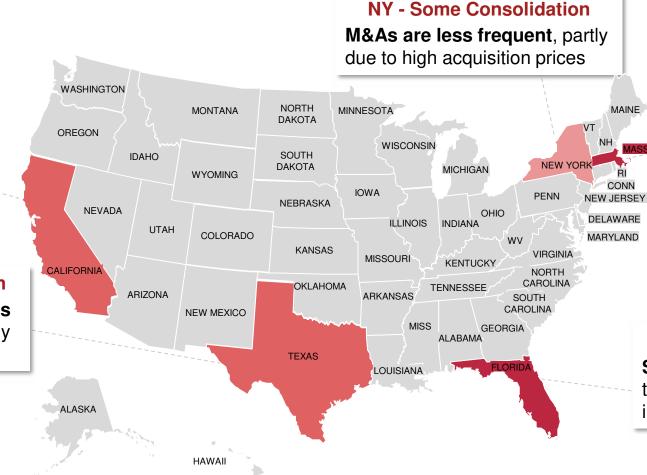
Stenographer resistance and leverage

The court reporting market is undergoing consolidation based on a rollup strategy by larger firms; the prevalence varies from state to state

Consolidation Process by state

CA - Medium Consolidation M&A activity is intense, but so is the number of shops¹, making consolidation slower

> TX - Medium Consolidation M&A activity in urban areas is intense, but there are still many independent agencies²



MA - High Consolidation Undergoing significant consolidation due to smaller agencies struggling to compete



1 California is estimated to have 350-450 total agencies 2 Texas is estimated to have 250-300 total agencies Source: Strategy& interviews, Strategy& analysis

Due to the mentioned market trends, smaller agencies are experiencing several key pain points

Smaller agencies pain points

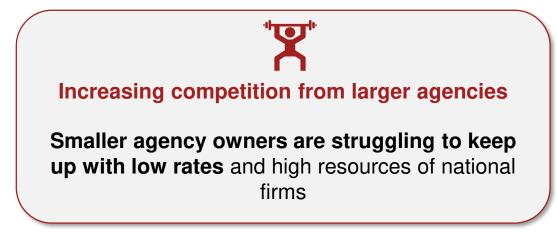


Shop owners admit that the stenographer shortage is **the biggest problem** affecting their business



Difficult integration between systems

Owners complain on having **multiple software systems** for scheduling, formatting, billing etc.

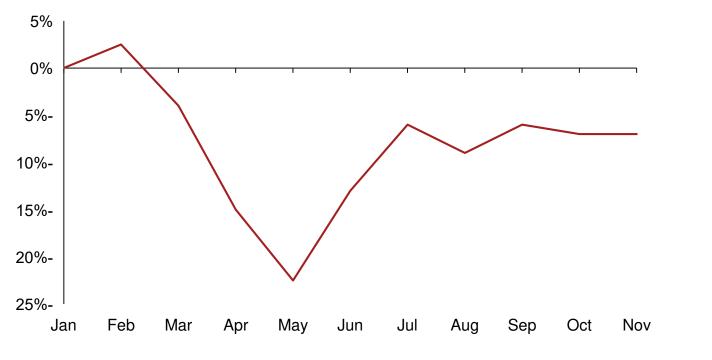




Difficult to find **high quality transcribers** who will truly be able to replace stenographers

COVID-19 has led to a 20% decrease in smaller agencies' operations; demand is expected to increase by the end of 2021

YoY change in billing volume in the legal industry, January-November 2020



COVID demand drivers

- **Remote depositions -** ~90% depositions are currently done remotely, mostly via Zoom
- **Court Hearings** workload decreased due to backlogged trials in most states, esp. for smaller agencies relying on court work
- **Legal problems postponed** by potential customers over 60% reported they would postpone a legal matter during the pandemic
- Increase in insurance claims related to COVID increases demand for EUOs and depositions

Due to postponed legal matters and increase in insurance claims, substantial growth in demand is forecasted

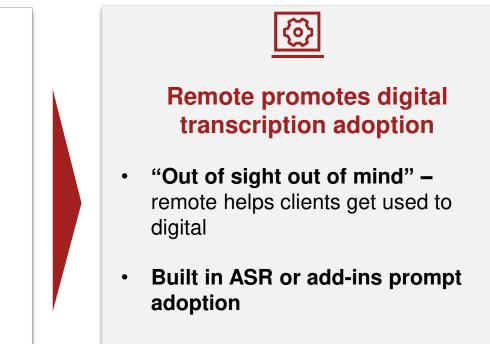
Post-COVID, depositions are forecasted to largely remain remote and may consequently increase the adoption of digital solutions

COVID future impact on depositions



Depositions will remain largely remote

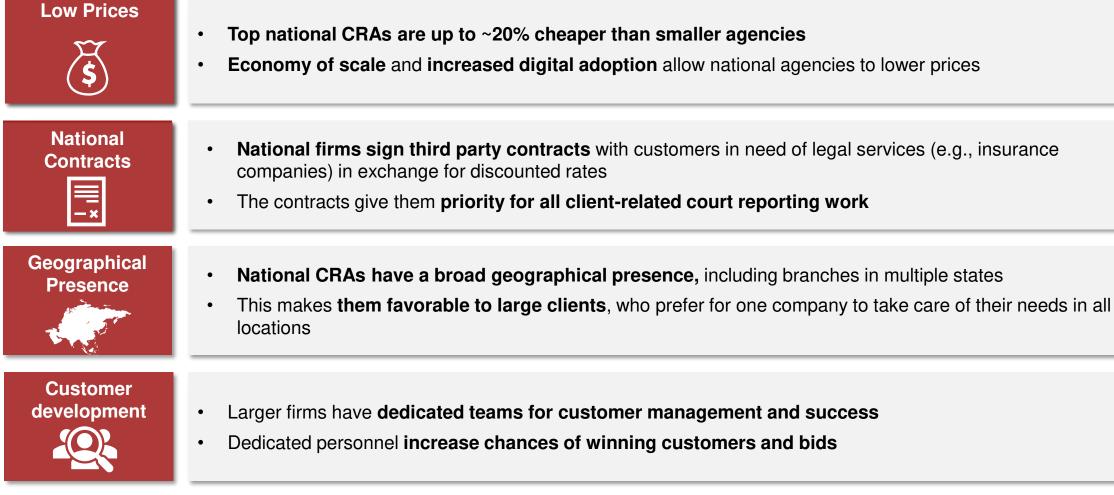
- Resistant lawyers were forced to embrace remote
- **Emergency remote notarization legislation** has increased
- Remote Notarization is expected to stay intact Post-COVID due to attorney lobby
- **CRAs have invested in remote** infrastructure and are **accustomed** to delivering remote services



Over 50% of depositions are expected to remain remote, which may increase adoption of digital transcription and ASR

Smaller agencies face increasing competition from national and regional players, mainly due to their lower prices

Threats from national players



Digital, ASR-based transcription holds multiple advantages for smaller agencies, including lower costs, scalability and

Opportunities for smaller agencies in digital transcription





Questions



Submit your questions for our speakers now in the Q&A of the Zoom navigation bar.